



FINANCIAL STATEMENTS

August 31, 2019 (with comparative totals for August 31, 2018)

With Independent Auditor's Report



INDEPENDENT AUDITOR'S REPORT

Board of Directors New Hampshire Association for the Blind (d/b/a Future In Sight)

We have audited the accompanying financial statements of New Hampshire Association for the Blind (d/b/a Future In Sight) (the Association), which comprise the statement of financial position as of August 31, 2019 and the related statements of activities and changes in net assets, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with U.S. generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Board of Directors New Hampshire Association for the Blind (d/b/a Future In Sight) Page 2

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Association as of August 31, 2019, and the changes in its net assets and its cash flows for the year then ended in accordance with U.S. generally accepted accounting principles.

Change in Accounting Principle

As discussed in Note 1 to the financial statements, in 2019 the Association adopted new accounting guidance, Financial Accounting Standards Board Accounting Standards Update No. 2016-14, *Presentation of Financial Statements of Not-for-Profit Entities* (Topic 958). Our opinion is not modified with respect to this matter.

Report on Summarized Comparative Information

We previously audited the financial statements of the Association as of and for the year ended August 31, 2018, and in our report dated January 3, 2019 we expressed an unmodified opinion on those statements. As part of our audit of the 2019 financial statements, we also audited the adjustments to the 2018 financial statements to retrospectively apply the change in accounting as described in the following paragraph. In our opinion, such adjustments are appropriate and have been properly applied, and the summarized comparative information presented herein as of and for the year ended August 31, 2018 is otherwise consistent, in all material respects, with the audited financial statements from which it has been derived.

Berry Dunn McNeil & Parker, LLC

Manchester, New Hampshire January 2, 2020

Statements of Financial Position

August 31, 2019 (with comparative totals for August 31, 2018)

ASSETS

		<u>2019</u>		<u>2018</u>
Current assets				
Cash and cash equivalents	\$	69,264	\$	62,815
Accounts receivable less allowance for doubtful		02 240		70.066
accounts of \$2,786 in 2019 and \$2,728 in 2018		82,318		78,066
Interest and dividends receivable		24,461		21,172
Current portion of contributions receivable		212,873		10,653
Supplies Proposid and reimburgable expenses		27,786		23,745
Prepaid and reimbursable expenses	-	12,207	-	32,407
Total current assets	-	428,909	_	228,858
Property and equipment, net	-	615,098	_	641,183
Other assets				
Contributions receivable, net of current portion		25,406		30,823
Investments - charitable gift annuities		60,735		68,537
Investments - deferred compensation		47,474		46,305
Investments		7,719,228		7,055,650
Beneficial interest in trusts	-	1,813,259		1,862,275
Total other assets	-	9,666,102	_	9,063,590
Total assets	\$	10,710,109	\$_	9,933,631

LIABILITIES AND NET ASSETS

	<u>2019</u>	<u>2018</u>
Current liabilities Current portion of long-term debt Accounts payable and accrued expenses Accrued payroll and related taxes Deferred revenue Current portion of charitable gift annuities obligation Current portion of deferred compensation	\$ 27,246 36,762 95,738 - 2,885 23,238	\$ 26,975 41,197 101,277 710 2,885 24,000
Total current liabilities	185,869	197,044
Long-term liabilities Long-term debt, less current portion Deferred compensation, less current portion Charitable gift annuities obligation, less current portion Total liabilities	29,825 - 40,529 256,223	57,071 21,126 37,680 312,921
Net assets Without donor restrictions With donor restrictions	6,144,766 4,309,120	5,924,382 3,696,328
Total net assets	10,453,886	9,620,710
Total liabilities and net assets	\$ <u>10,710,109</u>	\$ <u>9,933,631</u>

Statements of Activities and Changes in Net Assets

Year Ended August 31, 2019 (With Comparative Totals for the Year Ended August 31, 2018)

	Without Donor Restrictions	With Donor Restrictions	2019 <u>Total</u>	2018 <u>Total</u>
Public support, revenue and releases Public support Service revenue Endowment spending draw for operations Total public support and revenue,	\$ 743,157 1,067,461 535,358	\$ 1,133,248 \$ - -	1,876,405 1,067,461 535,358	\$ 884,342 1,042,901 459,814
including endowment draw for operations	2,345,976	1,133,248	3,479,224	2,387,057
Net assets released from restrictions for satisfaction of program restrictions	465,655	<u>(465,655</u>)		
Total public support, revenue and releases	2,811,631	667,593	3,479,224	2,387,057
Expenses Program services Public support General and administration	1,701,757 252,740 460,902	<u>:</u> 	1,701,757 252,740 460,902	1,624,722 314,768 475,508
Total expenses	2,415,399		2,415,399	2,414,998
Change in net assets from operations	396,232	667,593	1,063,825	(27,941)
Nonoperating activities and transfers Realized and unrealized gains Interest and dividend income Change in value of charitable gift	118,017 112,597	36,897 36,149	154,914 148,746	704,058 146,017
annuities Investment income from trusts Endowment spending draw for	- 58,315	(5,734)	(5,734) 58,315	(5,993) 63,865
operations Change in value of beneficial interest	(462,261)	(73,097)	(535,358)	(459,814)
in trusts Loss on disposal of property and	-	(49,016)	(49,016)	77,892
equipment Total nonoperating activities and	(2,516)	<u> </u>	(2,516)	(648)
transfers	(175,848)	(54,801)	(230,649)	525,377
Change in net assets	220,384	612,792	833,176	497,436
Net assets, beginning of year	5,924,382	3,696,328	9,620,710	9,123,274
Net assets, end of year	\$ <u>6,144,766</u>	\$ <u>4,309,120</u> \$	10,453,886	\$ 9,620,710

Statement of Functional Expenses

Year Ended August 31, 2019 (With Comparative Totals for the Year Ended August 31, 2018)

Direct expenses:	Program <u>Services</u>	Public <u>Support</u>	General and Administration	2019 <u>Total</u>	2018 <u>Total</u>
Personnel expenses	\$ 1,256,408	\$ 124,065	\$ 362,971	\$ 1,743,444	\$ 1,762,218
Client aids and program supplies	30,706	-	-	30,706	42,856
Client programs and transportation	8,998	-	-	8,998	8,644
Professional fees	50,396	39,408	32,434	122,238	127,083
Staff training and development	15,049	380	563	15,992	7,596
Office equipment and supplies	25,633	32,780	8,105	66,518	83,413
Telephone	476	251	-	727	1,068
Postage and shipping	306	869	104	1,279	2,146
Travel	111,496	2,374	8,216	122,086	118,857
Events and activities	4,179	21,799	2,589	28,567	26,725
Printing and publications	4,734	13,595	1,246	19,575	13,984
Dues and subscriptions	2,442	-	4,459	6,901	8,153
Interest expense	-	-	717	717	985
Miscellaneous	1,510	4,188	3,705	9,403	10,304
Bad debt expense	<u>6,161</u>			<u>6,161</u>	4,025
Total direct expenses	<u>1,518,494</u>	239,709	425,109	2,183,312	2,218,057
Indirect expenses:					
Occupancy, including depreciation Information technology and general	96,355	6,894	18,939	122,188	101,734
office	86,908	6,137	16,854	109,899	95,207
Total indirect expenses	<u>183,263</u>	13,031	35,793	232,087	196,941
Total functional expenses	\$ <u>1,701,757</u>	\$ <u>252,740</u>	\$ <u>460,902</u>	\$ <u>2,415,399</u>	\$ <u>2,414,998</u>

The accompanying notes are an integral part of these financial statements.

Statements of Cash Flows

Year Ended August 31, 2019 (With Comparative Totals for the Year Ended August 31, 2018)

		<u>2019</u>		<u>2018</u>
Cash flows from operating activities				
Change in net assets	\$	833,176	\$	497,436
Adjustments to reconcile change in net assets to net cash	Ψ	555,175	Ψ	101,100
provided (used) by operating activities				
Depreciation		52,808		52,840
Bad debt expense		6,161		4,025
Decrease (increase) in value of beneficial interest in trusts		49,016		(77,892)
Loss on disposal of property and equipment		2,516		648
Net realized and unrealized gain on investments		(154,914)		(704,058)
Change in value of charitable gift annuities		5,734		` 5,993 [°]
(Increase) decrease in		,		,
Accounts receivable		(10,413)		(8,749)
Contributions receivable		(196,803)		(41,476)
Supplies		(4,041)		` 4,429 [´]
Prepaid and reimbursable expenses		20,200		220
Increase (decrease) in				
Accounts payable		(4,435)		11,123
Accrued payroll and related taxes		(5,539)		20,114
Deferred revenue		(710)		260
Deferred compensation	-	<u>(21,888</u>)	_	(33,343)
Net cash provided (used) by operating activities	-	570,868	_	(268,430)
Cash flows from investing activities				
Proceeds from sales of investments		1,041,771		2,047,009
Purchases of investments		(1,549,977)	((1,662,588)
Purchases of property and equipment	-	(29,238)	_	(39,516)
Net cash (used) provided by investing activities	-	(537,444)	_	344,905
Cash flows from financing activities				
Principal payments on long-term borrowings	-	<u>(26,975</u>)	_	(26,707)
Net increase in cash and cash equivalents		6,449		49,768
Cash and cash equivalents beginning of year	-	<u>62,815</u>	_	13,047
Cash and cash equivalents, end of year	\$	69,264	\$_	62,815

Notes to Financial Statements

August 31, 2019 (with comparative totals for August 31, 2018)

Nature of Activities

The New Hampshire Association for the Blind d/b/a Future In Sight (the Association) is a nonprofit organization established in 1912 and incorporated in 1933 under the laws of the State of New Hampshire. The primary mission of the Association is to provide social and rehabilitation services on a year-round, statewide basis to meet the special needs of New Hampshire's residents with severe vision loss.

The Association utilizes a team approach to the rehabilitation process encompassing individual and family counseling, orientation and mobility training, rehabilitation teaching (daily living skills), low vision clinics, and educational services. In addition, the Association maintains an active speakers' bureau and engages in public education and prevention activities disseminating information statewide, via direct mail and the media, concerning blindness, eye conditions and diseases, eye health care and safety, availability of rehabilitation services and related subject matters to promote greater awareness to the general public of the importance of eye care.

The Association's headquarters is located in Concord, New Hampshire. The Association cooperates and collaborates with other New Hampshire human service organizations and health care providers for informational and referral purposes. It performs low vision examinations and prescribes and trains clients in the use of low vision aids and rehabilitation devices.

The Association is dependent, to a significant extent, upon contributions from the general public for annual support of its operations and services. Contributions are obtained through a year-round approach that encompasses solicitation by direct mail, in-person, at special events as well as proposals for funding to foundations, individuals for planned gifts and other related development activities which generate public support.

1. Summary of Significant Accounting Policies

Newly Adopted Accounting Principle and Reclassifications

In 2019, the Association adopted Financial Accounting Standards Board Accounting Standards Update (ASU) No. 2016-14, *Presentation of Financial Statements of Not-for-Profit Entities* (Topic 958), which makes targeted changes to the not-for-profit financial reporting model. The new ASU marks the completion of the first phase of a larger project aimed at improving not-for-profit financial reporting. Under the new ASU, net asset reporting is streamlined and clarified. The existing three category classification of net assets is replaced with a simplified model that combines temporarily restricted and permanently restricted into a single category called "net assets with donor restrictions." New disclosures highlight restrictions on the use of resources that make otherwise liquid assets unavailable for meeting near term financial requirements. The ASU also imposes several new requirements related to reporting expenses.

Notes to Financial Statements

August 31, 2019 (with comparative totals for August 31, 2018)

Basis of Presentation

Net assets and revenues, expenses, gains and losses are classified as follows based on the existence or absence of donor-imposed restrictions:

Net assets without donor restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Association. These net assets may be used at the discretion of the Association's management and the Board of Directors.

Net assets with donor restrictions: Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions are to be met by actions of the Association or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles (U.S. GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Comparative Financial Information

The financial statements include certain prior-year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with U.S. GAAP. Accordingly, such information should be read in conjunction with the Association's financial statements for the year ended August 31, 2018, from which the summarized information was derived

Contributions

Contributions are considered to be available for use without donor restrictions unless specifically restricted by the donor. Amounts received that are designated for future periods or restricted by the donor for a specific purpose are reported as increases in net assets with donor restrictions. When a restriction expires, net assets with donor restrictions temporary in nature are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

The Association uses the allowance method to provide for uncollectible unconditional promises receivable. The allowance is based on prior years' experience and management's analysis of specific promises made.

Notes to Financial Statements

August 31, 2019 (with comparative totals for August 31, 2018)

Income Taxes

The Association is a public charity under Section 501(c)(3) of the Internal Revenue Code. As a public charity, the Association is exempt from state and federal income taxes on income earned in accordance with its tax-exempt purpose. Unrelated business income is subject to state and federal income tax. Management has evaluated the Association's tax positions and concluded that the Association has no unrelated business income or uncertain tax positions that require adjustment to the financial statements.

Cash and Cash Equivalents

The Association considers all highly liquid investments with an original maturity date of less than three months to be cash equivalents.

The Association maintains its cash in bank deposit accounts which, at times, may exceed federally-insured limits. It has not experienced any losses in such accounts. Management believes it is not exposed to any significant risk on cash and cash equivalents.

Accounts Receivable

Accounts receivable are stated at the amount management expects to collect from balances outstanding at year-end. Management provides for probable uncollectible accounts after considering each category of receivable individually, and estimates an allowance according to the nature of the receivable. Allowances are estimated from historical performance and projected trends. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to trade accounts receivable.

Supplies

Inventories are stated at cost and consist of aids and devices, program supplies and postage.

Functional Allocation of Expenses

Direct expenses are charged to their specific program as incurred. Any expenditures not directly chargeable are allocated among the programs benefited based on the proportion of time spent on each program by the staff.

<u>Advertising</u>

The Association follows the policy of charging the costs of advertising to expense as incurred with the exception of certain development supplies that are included in inventory and expensed when utilized. Advertising expense for the years ended August 31, 2019 and 2018 amounted to \$4,768 and \$5,384, respectively.

Notes to Financial Statements

August 31, 2019 (with comparative totals for August 31, 2018)

Property and Equipment

Property and equipment are recorded at cost, while donations of property and equipment are recorded as support at their estimated fair value at the date of donation. Expenditures for repairs and maintenance are charged against operations. Renewals and betterments which materially extend the life of the assets are capitalized. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as restricted contributions with donor restrictions. Absent donor stipulations regarding how long those donated assets must be maintained, the Association reports expirations of donor restrictions at the time the asset is placed into service. The Association reclassifies net assets with donor restrictions to net assets without donor restrictions at that time.

Depreciation is provided using the straight-line method in amounts designed to amortize the costs of the assets over their estimated useful lives as follows:

	<u>Years</u>
Buildings	33
Building improvements	3-33
Furniture and equipment	5-20
Software	3

Subsequent Events

For purposes of the preparation of these financial statements in conformity with U.S. GAAP, management has considered transactions or events occurring through January 2, 2020, which is the date that the financial statements were available to be issued. Management has not evaluated subsequent events after that date for inclusion in the financial statements.

2. Availability and Liquidity of Financial Assets

The Association regularly monitors liquidity required to meet its operating needs and other contractual commitments, while also striving to optimize its available funds. The Association has various sources of liquidity at its disposal, including cash and cash equivalents and a line of credit, as disclosed in Note 8.

For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Association considers all expenditures related to its ongoing operating activities as well as the conduct of services undertaken to support those operating activities.

In addition to financial assets available to meet general expenditures over the next 12 months, the Association operates with a balanced budget and anticipates collecting sufficient revenue to cover expenditures not covered by donor-restricted resources or, where appropriate, borrowings. Refer to the statements of cash flows, which identify the sources and uses of the Association's cash and cash equivalents and the generation of positive cash from operations for fiscal year 2019.

Notes to Financial Statements

August 31, 2019 (with comparative totals for August 31, 2018)

The following financial assets are expected to be available within one year of the statement of financial position date to meet general expenditures:

		<u>2019</u>		<u>2018</u>
Cash and cash equivalents	\$	69,264	\$	62,815
Accounts receivable, net Contributions receivable, net		82,318 11,036		78,066 10,653
Investments Expected appropriation of donor-restricted endowed funds for		491,964		90,511
use over the next 12 months Expected appropriation of board-restricted endowed funds for		75,663		73,097
use over the next 12 months	_	439,168	_	462,261
Financial assets available to meet general expenditures within one year	\$_	1,169,413	\$_	777,403

The Association has board designated long-term investments that are intended to function as an endowment that could be made available for general expenditure upon board approval. Since these investments are currently intended for long-term investments they have not been included in the information above. The Association has other long-term investments and assets for restricted use, which are more fully described in Note 3, which are not available for general expenditure within the next year.

3. Investments

The market value of the investments is as follows:

		<u>2019</u>		<u>2018</u>
Cash and cash equivalents U.S. Government agencies Corporate and foreign bonds Mutual funds Exchange traded funds Equities	\$ 	703,397 1,406,332 736,724 184,744 132,743 4,663,497	\$	149,934 1,033,018 1,045,756 330,351 207,454 4,403,979
	\$	7,827,437	\$_	7,170,492
Investments by class of net assets consist of the following:				
		<u>2019</u>		<u>2018</u>
Without donor restrictions With donor restrictions	\$	5,723,292 2,104,145	\$_	5,480,499 1,689,993
	\$ <u></u>	7,827,437	\$_	7,170,492

Notes to Financial Statements

August 31, 2019 (with comparative totals for August 31, 2018)

4. Beneficial Interest in Trusts

The Association is the beneficiary of several irrevocable perpetual trusts, managed by independent financial institutions. The Association has legally enforceable rights and claims to such assets, including the right to income therefrom. Consistent with the provisions of FASB Accounting Standards Codification (ASC) Topic 958 Subtopic 605, *Not-for-Profit Entities - Revenue Recognition*, related to accounting for contributions received and contributions made, these funds are included in the Association's financial statements. The fair value of the trust assets is reflected as an estimate of the present value of the future cash flows from the trusts and is reported as net assets with donor restrictions held in perpetuity. Appreciation of the trusts is not available for expenditure by the Association unless the trustees decide to appropriate it. Total contributions from these trusts were \$58,315 and \$63,865 in 2019 and 2018, respectively.

5. Contributions Receivable

Contributions receivable consist of the following:

		<u>2019</u>		<u>2018</u>
Contributions receivable	\$	240,458	\$	45,617
Present value discount at 2.74%	_	(2,179)	_	(4,141)
		238,279		41,476
Less current portion	_	212,873	_	10,653
Contributions receivable, net of current portion	\$_	25,406	\$_	30,823
Contributions are due as follows:				
Less than one year One to five years	\$	212,873 27,585	_	10,653 34,964
	\$_	240,458	\$	45,617

Notes to Financial Statements

August 31, 2019 (with comparative totals for August 31, 2018)

6. Fair Value Measurements

ASC Topic 820, Fair Value Measurement, defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. ASC Topic 820 also establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

Level 1: Quoted prices (unadjusted) for identical assets or liabilities in active markets that the entity has the ability to access as of the measurement date.

Level 2: Significant observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, and other inputs that are observable or can be corroborated by observable market data.

Level 3: Significant unobservable inputs that reflect an entity's own assumptions about the assumptions that market participants would use in pricing an asset or liability.

The Association's assets and liabilities measured at fair value on a recurring basis are as follows as of August 31:

	2019			
Investments	<u>Total</u>	Level 1	Level 2	Level 3
Cash and cash equivalents	\$ 703,397	\$ 703,397	\$ -	\$ -
U.S. Government agencies	1,406,332	-	1,406,332	-
Corporate and foreign bonds	736,724	-	736,724	-
Mutual funds	184,744	184,744	-	-
Exchange traded funds	132,743	132,743	-	-
Equities	4,663,497	4,663,497		
	7,827,437	5,684,381	2,143,056	-
Beneficial interest in perpetual trusts	1,813,259	-	-	1,813,259
Charitable gift annuities obligation	(43,414)			(43,414)
Total	\$ <u>9,597,282</u>	\$ <u>5,684,381</u>	\$ <u>2,143,056</u>	\$ <u>1,769,845</u>

Notes to Financial Statements

August 31, 2019 (with comparative totals for August 31, 2018)

		2018						
Investments		<u>Total</u>		Level 1		Level 2		Level 3
Cash and cash equivalents	\$	149,934	\$	149,934	\$	_	\$	_
U.S. Government agencies	·	1,033,018	·	-	·	1,033,018	•	_
Corporate and foreign bonds		1,045,756		-		1,045,756		-
Mutual funds		330,351		330,351		-		-
Exchange traded funds		207,454		207,454		-		-
Equities	_	4,403,979		4,403,979	-	_	_	_
		7,170,492		5,091,718		2,078,774		-
Beneficial interest in perpetual trusts		1,862,275		-		-		1,862,275
Charitable gift annuities obligation	-	(40,565)					-	(40,565)
Total	\$_	8,992,202	\$	5,091,718	\$	2,078,774	\$_	1,821,710

Fair value of the investments is measured using quoted prices in active markets where available. Fair value of Level 2 investments is primarily based on estimates using market prices of comparable securities. Level 3 liabilities are valued based on life expectancy tables and discounted cash flows.

Fair value of the beneficial interest in perpetual trusts is measured based on quoted market prices of the investments in the trusts, but is classified as Level 3 as there is no market in which to trade the beneficial interest itself.

Changes in the fair value of assets and liabilities classified as Level 3 are comprised of the following:

	Beneficial Interest in Charitable Charitable Gift Annuities Trusts Obligation
Balance, September 1, 2017	\$ 1,784,383 \$ (48,743)
Change in value	77,892 8,178
Balance, August 31, 2018	1,862,275 (40,565)
Change in value	(49,016) (2,849)
Balance, August 31, 2019	\$ <u>1,813,259</u> \$ <u>(43,414)</u>

Notes to Financial Statements

August 31, 2019 (with comparative totals for August 31, 2018)

7. Property and Equipment

Property and equipment consists of the following:

	<u>2019</u>	<u>2018</u>
Land Building and building improvements Furniture and office equipment Construction in progress	\$ 66,000 1,416,306 470,301 <u>8,523</u>	\$ 66,000 1,413,196 523,429
Less accumulated depreciation	1,961,130 <u>1,346,032</u>	2,002,625 1,361,442
Property and equipment, net	\$ <u>615,098</u>	\$ <u>641,183</u>

8. Line of Credit

The Association has borrowing capacity in the maximum amount of \$150,000 under a revolving line of credit arrangement with a local bank. Outstanding advances are payable on demand and collateralized by pledged assets. The interest rate is the Wall Street Journal Prime Rate (5.25% at August 31, 2019). There was no outstanding balance on the line of credit at August 31, 2019 and 2018.

9. Long-Term Debt

Long-term debt consists of the following:

3		<u>2019</u>	<u>2018</u>
Note payable to New Hampshire Health ar Authority in monthly principal and int \$2,308 with interest at 1.00% through Se	erest installments of	57,071	84,046
Less current portion	_	(27,246)	(26,975)
Long-term debt, excluding current	portion \$_	29,825	57,071
Future maturities of long-term debt are as follo	ws:		
2020 2021 2022	\$	27,246 27,520 2,305	
	\$_	<u>57,071</u>	

Cash paid for interest approximates interest expense for the years ended August 31, 2019 and 2018.

Notes to Financial Statements

August 31, 2019 (with comparative totals for August 31, 2018)

10. Charitable Gift Annuities

The Association has established a program under which donors may set up charitable gift annuities. Under this program, donors can contribute assets to the Association and in return receive a guaranteed fixed income for life. The Association recognizes contribution revenue for the difference between the fair value of the assets received and the annuity liability.

Annuity liabilities are recorded for the required life annuity payments at the present value of expected future cash payments discounted using current interest rates and actuarial assumptions for those annuities. The annuity obligations are adjusted each year for changes in the life expectancy of the beneficiaries and are reduced as payments are made to the donor. The present value of future payment liabilities of charitable gift annuities was \$43,414 and \$40,565 at August 31, 2019 and 2018, respectively.

11. Retirement Plan

The Association offers employees a 403(b) tax deferred annuity retirement plan based on the Association's maximum contributions of 5% of employee's annual salary. The plan covers all full time and part-time employees working 20 hours or more, who have completed a minimum of six months of service and attained the age of 20 ½. Contributions to the Plan were \$23,180 and \$28,395 for 2019 and 2018, respectively.

12. Concentrations

For the years ended August 31, 2019 and 2018, approximately 25% and 34%, respectively, of total public support, revenue and releases of the Association was derived from State of New Hampshire contracts and school system contracts.

13. Deferred Compensation Plan

The Association entered into Selective Management Compensation Plan agreements whereby the Association recognizes the need to provide additional retirement funding to its key employees in exchange for commitments by these key employees to continue their valued management and leadership. Under the various agreements, if the key employees continue to work for the Association for specified terms, the Association is obligated to make monthly retirement payments. Former key employees participating in the plan have met these terms and the Association is obligated to make payments of \$2,000 a month Until August 2020. Liabilities accrued under these plans amounted to \$23,238 and \$45,126 at August 31, 2019 and 2018, respectively.

14. Endowment

The Association's endowment includes both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments. As required by U.S. GAAP, net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Notes to Financial Statements

August 31, 2019 (with comparative totals for August 31, 2018)

Interpretation of Relevant Law

The Association has interpreted the State of New Hampshire Uniform Prudent Management of Institutional Funds Act (UPMIFA or the Act) as requiring the preservation of the contributed value of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Association classifies as permanently restricted net assets (1) the original value of gifts donated to the permanent endowment, (2) the original value of subsequent gifts to the permanent endowment, and (3) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. If the donor-restricted endowment assets earn investment returns beyond the amount necessary to maintain the endowment assets' corpus value, the excess is available for appropriation and, therefore, classified as net assets with donor restrictions until appropriated by the Board of Directors for expenditure. Funds designated by the Board of Directors to function as endowments are classified as net assets without donor restrictions.

In accordance with the Act, the Association considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund
- (2) The purposes of the organization and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the organization
- (7) The investment policies of the organization

Endowment Composition and Changes in Endowment

The endowment net assets composition by type of fund as of August 31, 2019 is as follows:

	thout Donor Restrictions		With Donor Restrictions		<u>Total</u>
Donor-restricted endowment funds	\$ -	\$	1,670,289	\$	1,670,289
Board-designated endowment funds	 5,598,461			_	5,598,461
Total funds	\$ 5,598,461	\$_	1,670,289	\$_	7,268,750

Notes to Financial Statements

August 31, 2019 (with comparative totals for August 31, 2018)

The changes in endowment net assets for the year ended August 31, 2019 were as follows:

		ithout Donor Restrictions		With Donor Restrictions		<u>Total</u>
Endowment net assets, August 31, 2018	\$	5,425,717	\$	1,672,478	\$	7,098,195
Investment return Investment income Net appreciation		110,250 118,308		34,439 36,469		144,689 154,777
Total investment return		228,558		70,908		299,466
Contributions		446,715		-		446,715
Withdrawals		(40,268)		-		(40,268)
Endowment assets appropriated for expenditure		(462,261)		<u>(73,097</u>)		(535,358)
Endowment net assets, August 31, 2019	\$ <u></u>	5,598,461	\$ <u></u>	1,670,289	\$	7,268,750

The endowment net assets composition by type of fund as of August 31, 2018 was as follows:

	 hout Donor estrictions		With Donor Restrictions		<u>Total</u>
Donor-restricted endowment funds	\$ -	\$	1,672,478	\$	1,672,478
Board-designated endowment funds	5,425,717			_	5,425,717
Total funds	\$ 5,425,717	\$_	1,672,478	\$_	7,098,195

Notes to Financial Statements

August 31, 2019 (with comparative totals for August 31, 2018)

The changes in endowment net assets for the year ended August 31, 2018 were as follows:

		ithout Donor Restrictions		Vith Donor Restrictions		<u>Total</u>
Endowment net assets, August 31, 2017	\$	5,168,207	\$	1,549,207	\$	6,717,414
Investment return Investment income Net appreciation	_	109,695 536,034		33,090 161,693		142,785 697,727
Total investment return		645,729		194,783		840,512
Contributions		85,504		-		85,504
Withdrawals		(85,421)		-		(85,421)
Endowment assets appropriated for expenditure		(388,302)		(71,512)		(459,814)
Endowment net assets, August 31, 2018	\$ <u></u>	5,425,717	\$ <u></u>	1,672,478	\$ <u></u>	7,098,195

Return Objectives and Risk Parameters

The Association has adopted investment and spending policies for endowment assets that attempt to provide for equal treatment of present and future needs, with neither group favored at the expense of the other. To meet these objectives, the Board seeks to provide reasonably stable and predictable funds from the endowment for the Association's operating budget, to grow capital and to preserve and grow the real (inflation-adjusted) purchasing power of assets as indicated by the aggregate value of appreciation and income. The Association seeks to achieve an after cost total real rate of return, including investment income as well as capital appreciation, which exceeds that annual distribution with acceptable levels of risk.

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Association relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Association targets an asset allocation strategy wherein assets are diversified among several asset classes. The pursuit of maximizing total return is tempered by the need to minimize the volatility of returns and preserve capital. As such, the Association seeks broad diversification among assets having different characteristics with the intent to endure lower relative performance in strong markets in exchange for greater downside protection in weak markets.

Notes to Financial Statements

August 31, 2019 (with comparative totals for August 31, 2018)

Spending Policy

The Association's investment policy states that spendable investment income will be calculated as 5% of the average permanently restricted endowment portfolio value based on the portfolio market value at the end of the most recent 12 quarters. Appropriations and withdrawals in excess of this policy must be approved by the Board of Trustees. Under this policy, the Association appropriated for distribution \$73,097 and \$71,512 for operating purposes for the years ended August 31, 2019 and 2018, respectively, which are included in nonoperating activities and transfers in the statement of activities and changes in net assets.

The Association has elected to transfer from the board-designated funds to the operating account annually an amount equal to the sum of (a) 70% of the average annual unrestricted bequest income plus gift annuity remainder from the previous five fiscal years, excluding the high and low years and (b) 6% of the average balance of the board-designated funds for the twelve quarters ending the previous fiscal year. Transfers may exceed the 70% with proper Board approval. Under this policy, the Association appropriated for distribution \$462,261 and \$388,302 for operating purposes for the years ended August 31, 2019 and 2018, respectively, which are included in nonoperating activities and transfers in the statement of activities and changes in net assets.

Funds with Deficiencies

Unless otherwise directed by the donor, the annual draw for operations from donor-restricted endowment funds shall be equal to 5% of the average balance of the donor-restricted funds for the twelve quarters ending December unless such draw would reduce the fund balance to an amount less than the historical value of the fund. In such cases, the Budget & Finance Committee shall recommend the amount of draw, if any, to the Board of Directors as part of the annual budget process. As of August 31, 2019 and 2018, there were no deficiencies of this nature associated with the donor-restricted endowment funds.

Notes to Financial Statements

August 31, 2019 (with comparative totals for August 31, 2018)

15. Net Assets with Donor Restrictions

Net assets with donor restrictions are available for the following purposes:

	<u>2019</u>	<u>2018</u>
Funds maintained subject to expenditure for a specified purpose: Manchester area senior women Technology upgrades Early support services capacity building Lives & Thrives program To assist patients with glaucoma and glaucoma related research Occupational therapy Contributions receivable - time restriction Other Net appreciation of net assets with perpetual restrictions	\$ 26,225 - 25,000 88,531 433,855 - 236,317 15,644 509,115	\$ 57,274 15,940 - - 31,083 41,476 15,802 511,304
Total funds maintained subject to expenditure for a specified purpose	\$ <u>1,334,687</u>	\$ <u>672,879</u>
Funds maintained held in perpetuity: Endowment funds Principal restricted, 5% maximum distribution Principal restricted, greater of income or 6%	\$ 824,215 <u>336,959</u>	\$ 824,215 336,959
Beneficial interest in perpetual trusts Fair value of investments held in trust by others	1,161,174 1,813,259	1,161,174 1,862,275
Total funds maintained in perpetuity Total net assets with donor restrictions	\$ <u>2,974,433</u> \$ <u>4,309,120</u>	\$ <u>3,023,449</u> \$ <u>3,696,328</u>
Net assets released from restrictions consisted of the following:	2019	<u>2018</u>
Operating purposes or time restrictions accomplished	\$ <u>465,656</u>	\$ <u>483,154</u>